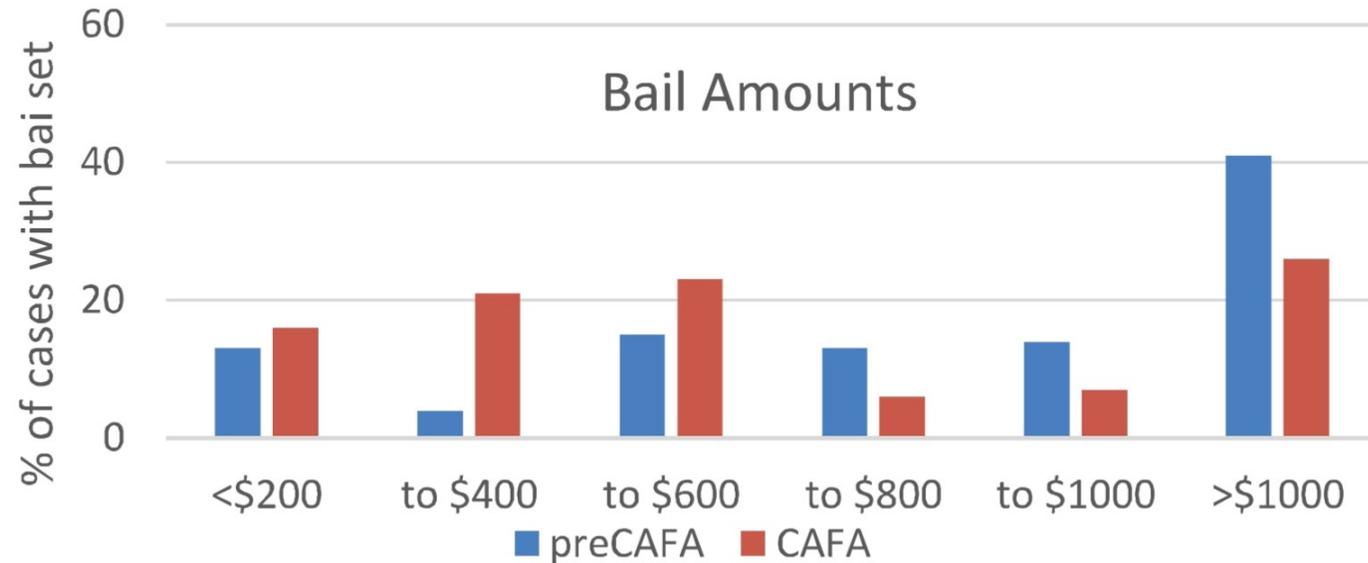
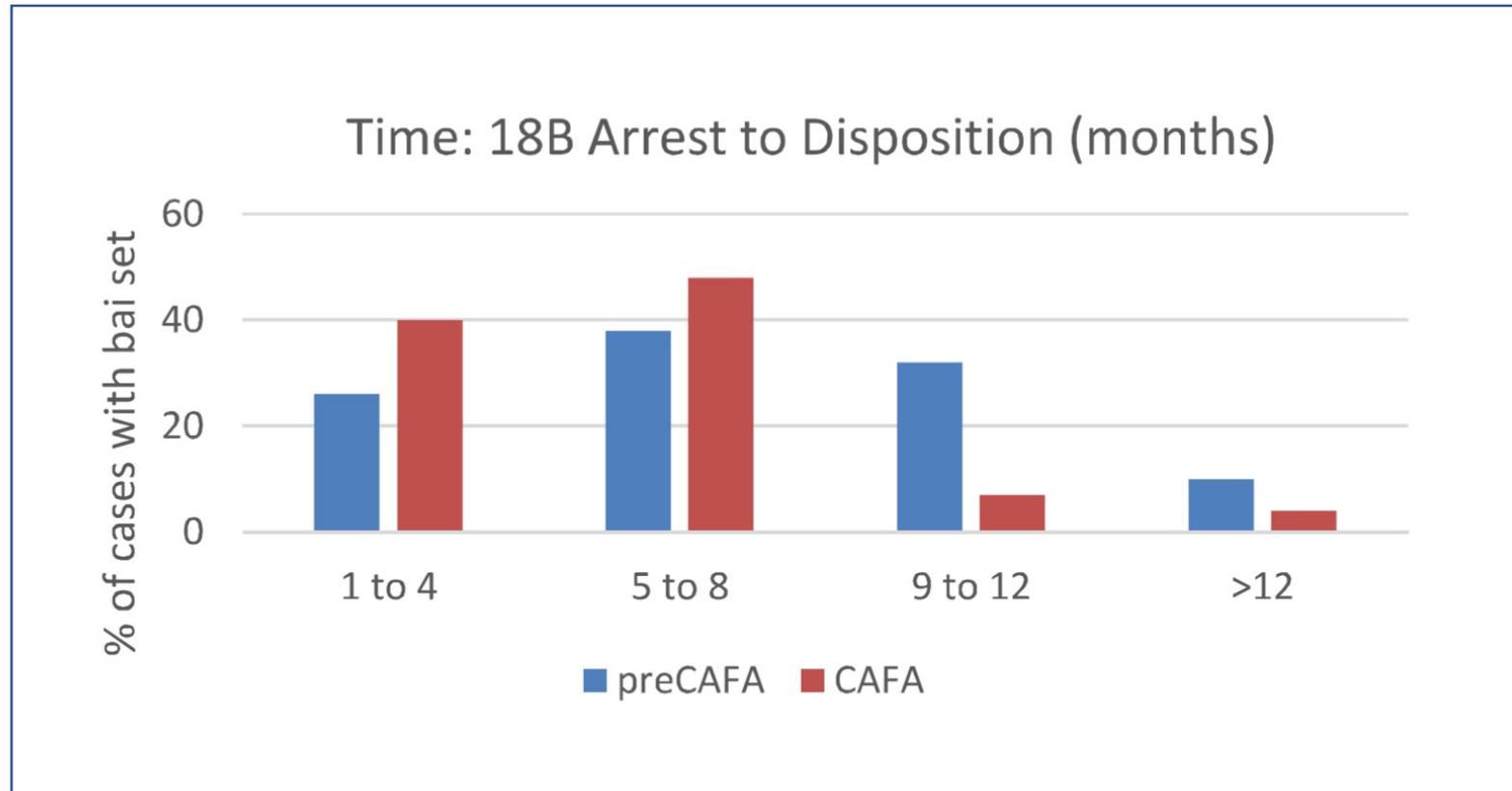
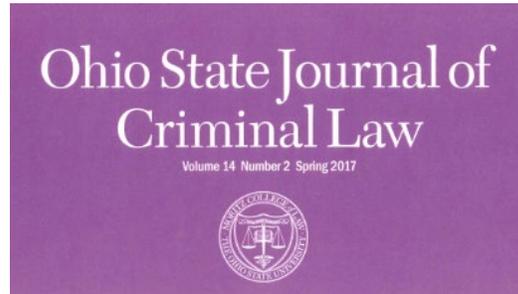


The Impact of Counsel at First Appearance (CAFA) in an “assigned counsel” county





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Andrew Davies, Director of Research, Deason Criminal Justice Reform Center. albdavies@smu.edu



Court Reform: Why Simple Solutions Might Not Fail? A Case Study of Implementation of Counsel at First Appearance[†]

Alissa Pollitz Worden*
Andrew L. B. Davies**
Reveka V. Shteynberg***
Kirstin A. Morgan****

Abstract

In this article we investigate the implementation of programs intended to ensure that defendants in criminal courts receive legal counsel at their first appearances before judges. Efforts to reform court practices are often stymied by courts' fragmented and adversarial structures and by reformers' misconceptions about how they operate. We find that the public defense administrators who voluntarily launched these programs largely overcame these difficulties by adopting incremental approaches to expanding defense services, designing programs that were adapted to local conditions, and by persevering in the face of political resistance.

- Be realistic about baked-in constraints:
 - TIDC can't fund things that aren't defense
 - Supplanting considerations
 - TIDC program priorities
- Plan for implementation
 - Structures
 - Champions & consensus
 - Resistance & obstacles
- Plan for routinization
 - Changes in leadership
 - Waning interest
 - Loss of funding
 - Ongoing resistance
- Evaluate
 - Measure what you care about
 - Congratulate yourself
 - Adapt and evolve

<https://kb.osu.edu/handle/1811/80796>